

**Written statement of a key decision**  
**Cabinet**

<b>Title</b>	<b>Approve a preferred option for the development of a new care facility in Herefordshire for meeting future demand and service delivery</b>
<b>Decision maker</b>	Cabinet Information about cabinet, including the names and contact details of the cabinet members, can be found here: <a href="http://councillors.herefordshire.gov.uk/mgCommitteeDetails.aspx?ID=251">http://councillors.herefordshire.gov.uk/mgCommitteeDetails.aspx?ID=251</a>
<b>Date of decision</b>	28 October 2021
<b>Report exemption class</b>	Open
<b>Reason for being a key decision</b>	<p>This is a key decision because it is likely to result in the council incurring expenditure which is, or the making of savings which are, significant having regard to the council's budget for the service or function concerned. A threshold of £500,000 is regarded as significant.</p> <p>This is a key decision because it is likely to be significant having regard to: the strategic nature of the decision; and / or whether the outcome will have an impact, for better or worse, on the amenity of the community or quality of service provided by the authority to a significant number of people living or working in the locality (two or more wards) affected.</p>
A notice was served in accordance with Part 3 (Key decisions) of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.	
<b>General exception or special urgency (as defined in the constitution)</b>	No
<b>Purpose</b>	<p>To approve the preferred option to invest in and develop the council's own care facility in Herefordshire to meet future demand.</p> <p>The Council has identified that demographic changes and the development of the local care home market will bring pressure on existing capacity through increasing numbers of older and disabled people with complex needs. Additional care home bed capacity will be required to meet needs in such a way that the council can ensure access to care when it is needed and that the care is of high quality. There is also an opportunity to create new care</p>

	<p>facilities, which are high specification and fit for the future, for the delivery of care and support. Some of the options for consideration would see those facilities address the council's environmental priorities, ensuring they are built to Herefordshire's Future Homes Standard.</p> <p>The options appraisal at Appendix 1 explores how the council can achieve 80 additional high quality care home beds under its control and sets out different options for doing so:</p> <ol style="list-style-type: none"> <li>1. Do nothing;</li> <li>2. Enter into long-term block contractual arrangement with existing providers in the local market;</li> <li>3. Purchase buildings on the open market, redevelop and refit, to operate directly;</li> <li>4. Invest and develop the council's own, large scale care home facility;</li> <li>5. Work with an investment and/or delivery partner to develop a new large-scale care home facility.</li> </ol> <p>The appraisal identifies a recommended option for Cabinet to consider adopting as the council's preferred approach, which would then be taken forward in greater detail for further consideration.</p>
<b>Decision</b>	<p><b>That:</b></p> <ol style="list-style-type: none"> <li><b>a) Having considered the options appraisal for further development of additional care home facilities in Herefordshire Cabinet approves option 4.</b></li> <li><b>b) Authority is delegated to the Interim Director for Adults and Communities to take all appropriate steps to develop the preferred option in detail, for further consideration of cabinet.</b></li> <li><b>c) A similar options appraisal for new care home or other accommodation for children is prepared for cabinet's consideration.</b></li> </ol>
Reason for the decision	<p>As set out in the report. Documents relating to this decision are available at</p> <p><a href="http://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?IId=50039120">http://councillors.herefordshire.gov.uk/mglIssueHistoryHome.aspx?IId=50039120</a></p>
Options considered	<p>1. Do nothing and not consider or adopt a preferred model for achieving an increase in high quality care home capacity. This option is not recommended, as it would prevent progress in planning services to meet future need. It would also prevent exploitation of potential opportunities in local markets and effective deployment of capital and other resources.</p>
Declarations of interest (see below)	
Call-in expiry date (decisions are not subject to call-in where special urgency)	3 November 2021

provisions apply)	
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Councillor: ..... Leader of the Council (Councillor David Hitchiner)	Date 28 October 2021
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- a record of any conflict of interest declared by any executive member who is consulted by the member which relates to the decision;

and

- in respect of any declared conflict of interest, a note of dispensation granted.